

Outline Agenda

Day 1: Monday 5th October – 09:00 – 16:00

IIMA Committee Meetings

General committees held before lunch – open to all members wishing to participate

- Technical Committee
- Sustainability Committee
- Communications Committee

After lunch, committee members only: Executive Committee & Board of Directors

Welcome Cocktail Reception-18:00 –20:00

Day 2: Tuesday 6th October – 09:00 – 17:00

16th Annual General Meeting

Plenary Sessions

Session 1: Securing the Future: North American Steel and Critical Raw Material Supply

This session will examine the status and outlook of the North American steel industry, considering the economic, geopolitical, and market factors influencing its development. We'll also take a closer look at one of the industry's most pressing issues: securing reliable, cost-effective supplies of the raw materials that underpin steel production. From iron ore to ore-based metallics and scrap and evolving supply chains, our discussion will consider the challenges and opportunities facing producers as they navigate an increasingly complex operating environment.

Coffee break and networking

Session 2: Merchant metallics market trends

This session will examine the evolving market for merchant ore-based metallics, exploring current market dynamics, demand drivers, and emerging trends shaping the sector. It will consider the outlook for products including direct reduced iron (DRI), hot briquetted iron (HBI), and pig iron, assessing their role in supporting the steel industry's decarbonisation objectives, changing production routes, and global raw material supply chains.

Lunch - 12:30 – 14:30

Session 3: Trading Through Change: Geopolitics, Logistics and Responsible Procurement

This session will explore how traders, shippers, and procurement professionals are adapting to rapidly evolving global trade flows in response to geopolitical uncertainty, shifting market conditions, and changing regulatory requirements. The discussion will examine the impact of sustainability and responsible sourcing expectations on procurement strategies, logistics, and supply chain resilience, while considering the practical approaches being adopted to manage risk, maintain security of supply, and respond to an increasingly complex international trading environment.

Coffee break and networking

Session 4: Forging a Low-Carbon Future: Green Iron and Green Steel

An exploration of the global drive towards green iron and green steel production, focusing on the technologies, investments, and policy initiatives shaping the industry's transition to lower-carbon manufacturing. The discussion will consider the key drivers accelerating adoption—including decarbonisation targets, customer demand, and regulatory developments—while addressing the technical, commercial, and infrastructure challenges that continue to impede progress.

17:00 *Close of session*

IIMA Group Dinner 18:00 –22:00

Day 3: Wednesday 7th October – 09:00 – 12:30 for lunch**Plenary Sessions****Session 5: Transforming Iron Ore: Innovation in Beneficiation and Pelletising.**

Advances in iron ore beneficiation and pelletising technologies are playing an increasingly important role in supporting the steel industry's transition to lower-carbon production. This session will explore the latest developments in ore upgrading, beneficiation processes, and the production of high-quality green pellets, highlighting their contribution to improving resource efficiency, reducing emissions, and enabling low-carbon ironmaking.

Coffee break and networking

Session 6: Carbon Policy and Competitiveness

Carbon-related policy and regulations are rapidly reshaping the global steel and raw materials industries, influencing investment decisions, trade flows, and competitiveness across international markets. This session will explore the current policy landscape, including emissions reporting requirements, carbon border adjustment measures, and evolving environmental standards.

Committee reports

Closing remarks

Lunch 12:30 – 14:00 finishing the event