

Outline agenda

Day 1: Monday 29 September 2025 – 09:00 – 16:00 and evening social

IIMA Committee Meetings

General committees – open to all members wishing to participate

- Technical Committee
- Sustainability Committee
- Communications Committee

Executive Committee

Board of Directors

Cocktail Reception-18:30 –21:30

Day 2: Tuesday 30 September 2025 – 09:00 – 17:00 and evening social

Plenary Sessions

Brazil's iron ore and ironmaking sector plays a pivotal role both domestically and globally. Domestically, it underpins the country's industrial base, generating jobs, tax revenues, and infrastructure development while supplying raw materials for Brazil's steel industry. Globally, Brazil is one of the world's largest iron ore exporters, with high-grade ore that is crucial for efficient, lower-emission steelmaking. This makes Brazil a strategic supplier in international markets, particularly for countries like China and Europe, where demand for high-quality iron ore is essential for sustaining industrial growth and advancing the global transition toward greener steel production.

Against the context of Brazil's importance in supplying high-grade iron ore and its strong role in pig iron production, we will explore critical themes shaping the sector's future. These include the outlook for high-grade ore in a world moving toward low-carbon steelmaking, the current and future prospects for pig iron as both a domestic and export commodity, the evolving practices of sustainable commodity trading, and the technical innovations driving efficiency and emissions reduction. This setting allows for a focused dialogue that connects Brazil's domestic strengths with the broader dynamics of global markets and sustainability goals.

Outline agenda - continued

Session 1: Iron feedstocks

Producing and sourcing DR-grade iron ore feedstocks is challenging because they require very high iron content and low impurities, which are less common in global reserves. With growing demand from low-carbon iron and steel making, supply is tight, costs are higher, and availability remains a key concern for the industry.

In this session we will hear about how two iron ore mining companies are positioning themselves to meet these challenges

Session 2: Market outlook

This session will explore the current market outlook for iron and steel, examining key trends shaping supply, demand, and pricing across global and regional markets. It will provide an overview of the impact of economic conditions, trade policies, technological shifts, and sustainability pressures on the industry's future.

Lunch - 12:00 – 14:00

Session 3: Ore-based metallics

The ore-based metallics markets in the Americas are undergoing a period of significant transformation, shaped by shifts in raw material availability, evolving steelmaking technologies, and growing demand for lower-carbon inputs. This session will explore the dynamics driving change across the region—from the rising role of direct reduced iron (DRI) and hot briquetted iron (HBI) in decarbonization strategies, to trade flows, investment trends, and competitive positioning in a rapidly globalizing market.

Session 4: Sustainable commerce

The iron and steel sector, traditionally rooted in established distribution channels and legacy networks, is now at the forefront of a profound transformation. As sustainability takes centre stage, digitalization, automation, and artificial intelligence (AI) are no longer just tools for efficiency—they are key enablers of more transparent, resilient, and responsible commerce. This session will explore how innovative platforms, smart technologies, and experienced traders are defining sustainable practices in ore-based metallics markets.

IIMA Dinner 19:00 –22:00

Day 3: Wednesday 1 October 2025 – 09:00 – 12:30 for lunch

Plenary Sessions

Session 5: Technical progress in ore-based metallics production

This session will explore technical progress in ore-based metallics production, highlighting innovations that create options for utilisation of lower grade iron ore and improve process efficiency and product quality. Presentations will cover advances in direct reduction technologies, new reactor and furnace designs, as well as emerging pathways for reducing carbon intensity.

Session 6: Ore-based metallics and pathways to carbon neutral steelmaking

In this concluding session we will bring together updates from IIMA's three standing committees, providing insights into their current priorities and ongoing initiatives. In addition to these reports, the session will include a focused exploration of some key issues shaping the metallics industry today, offering participants a chance to engage with both strategic perspectives and in-depth analysis.

Closing remarks

Lunch 12:30 – 14:00

- End of meeting -